



PROBLEM SOLVING FOR LOCAL GOVERNMENTS

Nabors, Giblin & Nickerson's 2022 Seminar
October 12 – 13, 2022
Orange County
Renaissance at Orlando Airport

BIOGRAPHICAL SUMMARIES OF SPEAKERS



Michelle Anchors | Anchors Gordon | 2113 Lewis Turner Boulevard, Suite 100 | Fort Walton Beach, Florida 32547 | 2930 West County Highway 30A, Suite 209 | Santa Rosa Beach, Florida 32459 | 850-863-1974 Tel. | info@anchorsgordon.com

A graduate of Vanderbilt University and the University of Florida College of Law, Michelle Anchors addresses conflicts with professionalism and strength, as well as a personable style. In addition to serving as a civil mediator certified by the Florida Supreme Court, Michelle also provides counsel to local businesses and community associations throughout Northwest Florida. She has received the highest rating offered by her professional peers in the Martindale-Hubbell peer review system and she has been named one of Florida's "Legal Elite" by *Florida Trend* magazine.

Michelle's depth of government and administrative knowledge, combined with her experience in the private sector, allows her to match the needs of her clients with the most efficient and effective solutions. After graduating from law school, Michelle served as a law clerk to Justice Parker Lee McDonald of the Florida Supreme Court. She subsequently served as Deputy General Counsel to former Governor Lawton Chiles and was a member of his staff when he served in the United States Senate. Michelle is serving her second term as a member of the Florida Commission on Ethics, and has previously served as the commission's chair.

Michelle and her family have been leaders in the Okaloosa and Walton communities for generations. In addition to serving as pro bono counsel to a number of local non-profit organizations, Michelle is personally and actively involved with a number of organizations and issues. Former Governor Jeb Bush and former Governor Charlie Crist both appointed Michelle as the chair of the Committee for a Sustainable Emerald Coast, in an effort to bring a more regional approach to issues facing Northwest Florida. In 2007 Michelle was named "Best Corporate Citizen" by *Emerald Coast Magazine*. In 2012, she was honored to serve as one of the founding members and first President of IMPACT 100 of Northwest Florida, which raises and provides significant grant funding for deserving local non-profit organizations. Michelle also formerly served as chair of the Okaloosa County School Readiness Coalition, president of the Fort Walton Beach Chamber of Commerce, and on the boards of directors for the University of West Florida Foundation and the Fort Walton Beach Medical Center.

Michelle, her husband Steve, and their two teenage children are active members of St. Simon's Episcopal Church. She is a long-distance open water swimmer, is struggling to learn the cello, and enjoys reading and backpacking with her family.



Kyle Bauman | Partner | Anchors, Smith, Grimsley, PLC
909 Mar Walt Drive, Suite 1014 | Fort Walton Beach, Florida 32547
850-863-4064 Tel. |

In 2011, Kyle S. Bauman graduated Summa Cum Laude from Florida State University with a dual Bachelor of Science degree in Criminology and Psychology. Kyle continued his education at Florida State University College of Law, graduating Magna Cum Laude in 2014, where he is also a member of the Order of the Coif. In law school, Kyle served as an Article Editor for the Florida State University Law Review while employed as a legal clerk for the Executive Office of the Governor and then as an intern for the Honorable Justice James E.C. Perry at the Florida Supreme Court.

Kyle is a partner at Anchors Smith Grimsley, PLC, in Fort Walton Beach, Florida, and his practice focuses primarily on local government law. He has served as the City Attorney for the Cities of Laurel Hill and Destin since 2018. Additionally, Kyle and his firm serve as general counsel to a wide variety of local government institutions primarily located in the panhandle, including the Okaloosa County Clerk of the Court and Comptroller, the Okaloosa County School District, the Okaloosa Gas District, the Town of Cinco Bayou, South Walton Utility Company, Inc., Choctawhatchee Electric Cooperative, Inc., Inlet Beach Water System, Inc., and various independent fire districts. Kyle is also a past president and pro bono legal counsel of one of the panhandle's largest animal welfare societies, the Panhandle Animal Welfare Society, Inc.



**Edward A. Dion | Shareholder | edion@ngnlaw.com
8201 Peters Road, Suite 1000 | Plantation, Florida 33324
954-315-0268 Tel.**

Mr. Dion is a 1978 graduate of the University of Miami's College of Law and a 1975 graduate of the University of Pennsylvania. After serving as the General Counsel of the Broward County Sheriff's office since 2004, Mr. Dion joined the Firm in October 2007. Mr. Dion served as Broward County Attorney from 1999 through 2004; as General Counsel from 1994 to 1999 and as Deputy General Counsel from 1987 through 1994 for the Florida Department of Labor; and was in private practice specializing in real estate and litigation from 1979 through 1987. Mr. Dion has represented and advised state and local government entities since 1987, including before the Florida Legislature, state and federal courts, and administrative agencies. Mr. Dion's area of practice includes employment law, legislative consulting, local government law, and litigation and appellate law.

- Represented and advised state and local government entities since 1987, including before the State Legislature, state and federal courts and administrative agencies.
- Provides innovative problem solving to local governments and special districts.

Prior Professional Experience

- General Counsel, Broward Sheriff's Office, 2004-2007.
- County Attorney, Broward County, 1999-2004.
- General Counsel, Florida Department of Labor, 1994-1999.
- Deputy General Counsel, Florida Department of Labor, 1987-1994.
- Private Practice specializing in real estate and litigation, 1979-1987.

Professional, Civic & Community Involvement

- The Florida Bar, Member.
- Former Executive Council Member - Florida Bar Section of City, County and Local Government Law.
- Secretary, Florida Association of County Attorneys, 2003-2004.
- Admitted to practice in Florida and in the United States District Courts for the Southern District of Florida, the United States Court of Appeals for the Eleventh Circuit, and the United States Supreme Court.
- City, County and Local Government Law -- Legal Ethics and Professionalism Award, 2006.
- South Florida Legal Guide Top Government Attorney, 2004.
- Past President, Florida Jaycees, 1986-1987.

Education

- J.D., University of Miami, 1978.
- B.S., Economics, University of Pennsylvania, 1975.

Areas of Practice

- Employment Law
- Land Use and Real Estate Law
- Local Government Law
- Litigation and Appellate Law
- Public Utilities Law



**Elizabeth Desloge Ellis | Associate | eellis@ngnlaw.com
1500 Mahan Drive, Suite 200 | Tallahassee, Florida 32308
850-224-4070 Tel. | 850-224-4073 Fax**

Ms. Ellis is a 2009 graduate of Washington University in St. Louis and a 2012 graduate of the Florida State University College of Law. Ms. Ellis joined the firm in 2019 and practices in the areas of litigation and appellate law. Prior to joining the firm, Ms. Ellis practiced at the firm of Carr Allison and served as an Assistant State Attorney in the Second Judicial Circuit, where she took over 50 cases to jury trial. Ms. Ellis serves on the Board of Directors for the Young Lawyers Section of the Tallahassee Bar Association, the Tallahassee Bar Association, Refuge House of the Big Bend, Tallahassee Women Lawyers, and Goodwood Museum & Gardens.

Ms. Ellis is a member of the Capital Tiger Bay Club and a graduate of Leadership Tallahassee Class 37. Ms. Ellis is a recipient of the Thomas M. Ervin Jr. Distinguished Young Lawyer Award.

- Member of the firm's Litigation and Appellate Law Practice Area.
- Represents clients before all state courts of the State of Florida and the United States District Court for the Northern, Middle, and Southern Districts.
- Provides general representation to clients on employment issues, tax and finance matters, contract and construction issues, real estate and land use disputes, eminent domain, inverse condemnation, and Bert J. Harris issues.

Professional, Civic & Community Involvement

- The Florida Bar, Member
- Knight Creative Communities Institute (KCCI), Catalyst 2012-2013
- Capital Tiger Bay Club, Member
- Florida Association for Women Lawyers, Member
- Tallahassee Women Lawyers, Board Member
- Young Lawyers Section, Tallahassee Bar Association, Executive Board Member
- Tallahassee Bar Association, Board Member
- Refuge House of the Big Bend, Executive Board Member
- Goodwood Museum & Gardens, Board Member
- Leadership Tallahassee, Member, Class 37
- The Awesome Foundation of Tallahassee, Board Member, 2019-2020

Education

- J.D., Florida State University College of Law, 2012
- B.A., Washington University in St. Louis, 2009

Areas of Practice

- Employment Law
- Land Use and Real Estate Law
- Litigation and Appellate Law



**Heather J. Encinosa | Shareholder | hencinosa@ngnlaw.com
1500 Mahan Drive, Suite 200 | Tallahassee, Florida 32308
850-224-4070 Tel. | 850-224-4073 Fax**

Ms. Encinosa has dedicated her entire legal career to representing counties, cities, and other local government entities in the State of Florida. Ms. Encinosa is a 1996 graduate of the American University's Washington College of Law (summa cum laude) and a 1993 graduate of the University of Missouri (summa cum laude). Ms. Encinosa has been a member of the Florida Bar since 1997 when she joined NG&N. Ms. Encinosa is a member of the City, County, and Local Government Law Section of the Florida Bar.

Her practice includes representation of local governments on a variety of issues, including the review and negotiation of transactional documents, municipal and county home rule, constitutional and statutory interpretation, public utilities and governmental finance and tax matters.

Specifically, Ms. Encinosa serves as Wakulla County Attorney representing the county in the following practice areas: contracts and torts, procurement and purchasing, constitutional law, employment and labor, public law, litigation and appellate, administrative, finance, land use, planning and environmental, real estate and legislative. Ms. Encinosa also serves as lead counsel to the Florida Governmental Utility Authority ("FGUA"), where she provides on-going representation and advice to this governmental authority.

Ms. Encinosa serves several local governments in a special counsel capacity, touching upon all aspects of local government law. Ms. Encinosa has drafted numerous ordinances, resolutions, opinion letters, and contracts on behalf of her local government clients.

Ms. Encinosa is a frequent speaker before The Florida Bar's annual County, City, and Local Government Law section certification review course, the Florida Association of County Attorneys, the Florida Association of Counties, the Florida Government Finance Officers Association, and at NG&N's seminar on local government finance.

- Serves as county attorney to Wakulla County, Florida.
- Served as interim county attorney to Levy County, Florida.
- Provides ongoing, day-to-day and special representation to local governments and public utility clients.
- Represents counties and municipalities in the development, structure, and implementation of special assessment programs for services and capital facilities.
- Represents counties, municipalities, and school districts in the development, structure, and implementation of impact fees for various growth-related capital improvements, such as schools, transportation, parks and recreational facilities, fire, EMS, and libraries

- Assists clients with local government, constitutional, land use, home rule, public records, Sunshine law, and finance and tax issues.

Professional, Civic & Community Involvement

- The Florida Bar, Member.
- The Florida Bar: City, County and Local Government Law Section, Member.
- The Florida Bar Journal/News Editorial Board, Member.
- Speaker for Florida Association of County Attorneys, Florida Association of Counties Small County Coalition and Florida Government Finance Officers Association.
- Tallahassee Families with Asian Children Leadership Council, Past Chairman.
- Friends of Wakulla Springs, Board of Directors, Past Member.
- Girl Scouts of America Volunteer.
- Democratic Women's Club of Leon County, Past President.
- Florida Association of County Attorneys Friend Award recipient, 2019.
- Tallahassee Community Remembrance Project, Member.
- League of Women Voters, Education Committee.

Education

- J.D., summa cum laude, The American University, Washington College of Law, 1996.
- B.J., summa cum laude, The University of Missouri, 1993.

Areas of Practice

- Local Government Law
- Public Utilities Law
- Special Project Financing
- Land Use and Real Estate Law
- Litigation and Appellate Law



**Lynn M. Hoshihara | Shareholder | lhoshihara@ngnlaw.com
1500 Mahan Drive, Suite 200 | Tallahassee, Florida 32308
850-224-4070 Tel. | 850-224-4073 Fax**

Ms. Hoshihara is a cum laude graduate of Florida State University and a graduate of the Florida State University College of Law. Ms. Hoshihara joined the Firm in 2012 where she concentrates her practice in the areas of litigation and appellate law and local governmental law. Ms. Hoshihara has dedicated her legal career to representing local government entities in the State of Florida. Her practice includes representation of local governments on a variety of issues and areas, including procurements, contracts, land use, employment and labor, constitutional and statutory interpretation, public finance, and public governance. Prior to joining the

Firm she served as County Attorney for Walton County. Ms. Hoshihara currently serves as County Attorney for Okaloosa County, General Counsel to the Florida Courts E-Filing Authority, General Counsel to the Florida Trust, and General Counsel to the Gulf Consortium.

- Member of the firm's Litigation and Appellate Law and Local Government Law practice areas.
- Represents clients before all state courts of the State of Florida, the United States District Courts for the Northern, Middle and Southern Districts of Florida, and the Eleventh Circuit Court of Appeals.
- Provides general representation to clients on contracts and procurements, employment issues, tax and finance matters and land use issues.

Prior Professional Experience

- County Attorney for Walton County, Florida, 2010-2012.
- Staff Attorney for Walton County, Florida, 2007-2010.

Professional, Civic & Community Involvement

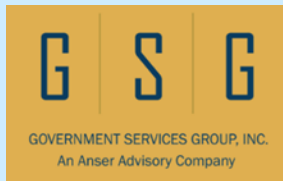
- The Florida Bar, Member.
- Admitted to practice in all courts of the State of Florida, the United States District Courts for the Northern, Middle and Southern Districts of Florida, and the Eleventh Circuit Court of Appeals.
- Member of the City, County and Local Government Law Section of The Florida Bar.
- Serves on the Board of Directors of the Florida Association of County Attorneys and the Growth Management Committee.

Education

- J.D., Florida State University, College of Law, 2005.
- B.S., Florida State University, cum laude, 2001.

Areas of Practice

- Local Government Law
- Litigation and Appellate Law
- Land Use and Real Estate Law
- Employment Law
- Public Finance



David G. Jahosky | Senior Vice President | Anser
1500 Mahan Drive, Suite 250 | Tallahassee, Florida 32308
850-681-3717 Tel. | 850-224-7206 Fax

For this project's success, we offer the City our top local government grants operations and management expert, David Jahosky. David has over 25 years of experience working with local governments in the State of Florida. David has successfully delivered over 200 government engagements since 1994. Prior to joining GSG in July 2017, David spent almost 14 years at KPMG and eight years at DMG-MAXIMUS providing high-quality services to state and local government clients. At GSG, David oversees both the Government and Community Services Division of Government Services Group.

David brings highly specialized experience helping local governments become more efficient and focused on everything from staffing analysis to program and infrastructure funding and accounting.

David brings highly specialized experience helping local governments become more efficient and focused on everything from staffing analysis to program and infrastructure funding and accounting. From studies to identify cost optimization and revenue recovery to grant compliance and performance audits, David has helped local, and state governments develop the processes and policies necessary for greater efficiency in human and financial resources. As important, he has helped them develop performance measures to ensure that goals and projects are met. His experience supporting local governments uniquely qualifies him to facilitate community services, including disaster recovery, neighborhood stabilization, and revitalization and economic development.

- Oversight and management of the project team working with Florida's Executive Office of the Governor on natural disaster recovery efforts that impacted many local governments throughout Florida. Supervising the grants management and financial validation consultants who primarily support state and local governments seeking FEMA Disaster Response reimbursements. Served as the Engagement Managing Director for CARES Act, FEMA, and Community Development Block Grant (CDBG) or grants administration services for several Florida government clients.
- David served as the Regional Engagement Director for over 40 performance audits of entities awarded grants from the U.S. Department of Energy (DOE) under the American Recovery and Reinvestment Act.
- While working at a "Big Four" Accounting Firm's, David led the team review of sub-recipient file reviews of compliance with duplication of benefits analysis requirements under the CDBG Disaster Recovery programs for homeowner housing rehabilitation activities. The analysis included a review and documentation of available information for nearly two thousand individual applications in over 19 sub-recipient locations throughout the State of Florida. The team's effort provided supporting documentation that helped the Agency negotiate and reduce its disallowance from over \$50 million to less than \$1 million.



Steven E. Miller | Shareholder | smiller@ngnlaw.com
2502 Rocky Point Drive, Suite 1060 | Tampa, Florida 33607
813-281-2222 Tel. | 813-281-0129 Fax

Mr. Miller graduated from the University of Florida College of Law in 1989, with honors. Mr. Miller joined the Firm in March 1992 and has focused entirely on the practice of governmental finance for over 26 years. From March 1990 through February 1992, Mr. Miller was associated with Treman Law (fka Trenam, Simmons, Kemker, Scharf, Barkin, Frye & O'Neill, P.A.), Tampa, Florida, where he practiced in several corporate transactional areas, including public finance. As a shareholder in the Firm, Mr. Miller has served as Bond Counsel, Underwriters' Counsel, Disclosure Counsel, Bank's Counsel and Trustee's

Counsel in a variety of tax-exempt financings involving cities, counties, school districts, community redevelopment agencies, special districts and authorities and private borrowers.

Transactions in which Mr. Miller has been involved include financings of all types of general governmental infrastructure, water, sewer and solid waste facilities, toll facilities, educational facilities, health care facilities, manufacturing facilities, community redevelopment improvements, charter schools and transportation facilities. Some of the clients for which Mr. Miller has primary or secondary responsibility include Brevard County, Charlotte County, Collier County, Hernando County, Hillsborough County, Lee County, Monroe County, Pinellas County, St. Johns County, the City of Cape Coral, the City of Fort Myers, the City of Lakeland, the City of Melbourne, the City of Miramar, the City of North Port, the City of Port St. Lucie, the City of Bonita Springs, the City of St. Pete Beach, the City of Winter Garden, the City of Sunrise, the City of Tampa, the City of Tavares, the City of Groveland, the City of Venice, and Tampa Bay Water. Mr. Miller received his Bachelor of Science degree in finance, with high honors, from the University of Florida in 1985 and his J.D. from the University of Florida with honors in 1989. Mr. Miller has been selected to the prestigious Florida Super Lawyers and Best Lawyers in America for the last several years.

Professional, Civic & Community Involvement

- The Florida Bar, Member
- Frequent speaker on public finance topics at conferences for the Florida Government Finance Officers Association, Florida Association of Court Clerks, Florida Association of Counties and other local government organizations
- Trustee, Radiant
- Fostering Together

Education

- J.D., University of Florida, 1989 (with honors)
- B.S. (Finance), University of Florida, 1985 (with high honors)

Prior Professional Experience

- Trenam, Kemker, Scharf, Barkin, Frye, O'Neill & Mullis, P.A., Tampa, Florida, 1990-1992

Honors

- AV® Preeminent™ 5.0 Peer Review Rated™ by Martindale-Hubbell®
- Best Lawyers In America®, Public Finance Law, First Year Listed 2006
- Best Lawyers In America®, Lawyer of the Year, 2011
- Florida Super Lawyers® magazine, 2008-2015
- Named one of Tampa's Top Rated Lawyers of 2014

Area of Practice

- Public Finance



**Kirsten H. Mood | Associate | kmood@ngnlaw.com
1500 Mahan Drive, Suite 200 | Tallahassee, Florida 32308
850-224-4070 Tel. | 850-224-4073 Fax**

Ms. Mood is a graduate of Stanford University and a graduate of the Florida State University College of Law. Ms. Mood joined the firm in 2021 and focuses her practice in the areas of general governmental and litigation. Prior to joining the firm, Ms. Mood served as Assistant Blueprint Attorney for the Leon County – City of Tallahassee Blueprint Intergovernmental Agency and as Senior Staff Attorney to Justice Peggy A. Quince. Ms. Mood is a member of Leadership Tallahassee Class 39, Tallahassee Women Lawyers, Tallahassee Barristers, and the Florida Supreme Court Historical Society. Ms. Mood also serves on the Board of

Directors for Beyond the Pantry.

Prior Professional Experience

- Assistant Blueprint Attorney, Leon County – City of Tallahassee Blueprint Intergovernmental Agency, 2018-2021.
- Senior Staff Attorney to Justice Peggy A. Quince, Florida Supreme Court, 2015-2018.

Professional, Civic & Community Involvement

- The Florida Bar, Member
- The Florida Bar City, County and Local Government Law and Young Lawyers Sections, Member.
- The Florida Bar Continuing Legal Education Committee, Young Lawyers Section Representative, 2015-2018
- The Florida Bar Eminent Domain Committee, Member 2019-2020
- Florida Association for Women Lawyers, Member
- Tallahassee Women Lawyers, Member
- Florida Supreme Court Historical Society, Member
- Tallahassee Barristers, Member
- Leadership Tallahassee, Member, Class 39
- Beyond the Pantry, Board Member

Education

- J.D., Florida State University College of Law
- B.A., Stanford University

Areas of Practice

- Litigation and Appellate Law
- Local Government Law



**Mark T. Mustian | President | mmustian@ngnlaw.com
1500 Mahan Drive, Suite 200 | Tallahassee, Florida 32308
850-224-4070 Tel. | 850-224-4073 Fax**

Mr. Mustian (Florida Bar No. 0381519) is a 1983 honors graduate of the University of Florida College of Law. He has practiced exclusively in municipal finance since his admission to The Florida Bar in 1983. Mr. Mustian is also a member of the State Bar of Georgia (admitted 1983). In such practice, he has served as bond counsel in a variety of tax-exempt financings, including financings for educational facilities, health care facilities, airports, resource recovery facilities, housing and other local government infrastructure. Mr. Mustian has worked on financings as varied as the City of Callaway and Bay County's joint issuance of bonds to provide a jointly-owned advanced wastewater treatment facility, the City of Hialeah's project for new water supply, financings for the Clay County Utility Authority and the Florida Governmental Utility Authority, the City of Panama City Beach's community redevelopment area TIF bonds, and special assessment-secured financings for beach renourishment in Nassau County and Okaloosa County. He joined the Firm in April 1986 and was previously associated with the firm of Livermore, Klein and Lott, P.A., Jacksonville, Florida. Mr. Mustian is a member of the National Association of Bond Lawyers and the Local Government Section of The Florida Bar, and a graduate of both the Leadership Tallahassee and Leadership Florida programs. He has served as a member of the Board of Directors of the Young Lawyers Division of The Florida Bar, the Chair of the Tallahassee Area Chamber of Commerce, a member of the board of directors of the Florida League of Cities and, from 2003 to 2012, as an elected City Commissioner of the City of Tallahassee. Mr. Mustian is President of NG&N.

- Represents clients in all facets of municipal and local government finance, including affordable housing, healthcare and community redevelopment.
- Represents lenders, borrowers, trustees and bondholders in lending, default and workout situations.

Prior Professional Experience

- Livermore Klein & Lott, P.A., Jacksonville, Florida, 1983-1986.

Professional, Civic & Community Involvement

- The Florida Bar, Member.
- Commissioner, Tallahassee City Commission, 2003-2012.
- Former Member, National Policy Council, AARP.
- Past Board Member, Florida League of Cities.
- Past President, Tallahassee Area Chamber of Commerce.
- Recipient of 2001 Distinguished Leader Award.
- Alumnus of Leadership Florida and Leadership Tallahassee.
- Also admitted to practice in Georgia.

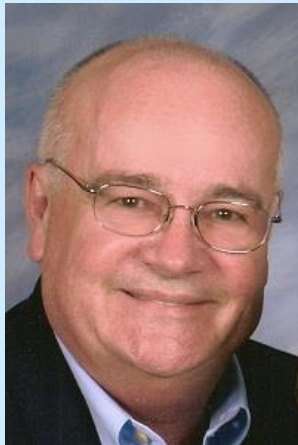
- Author of the novel The Return, published 2000.
- Author of the novel The Gendarme, published 2010.

Education

- J.D., University of Florida, 1983.
- B.S., University of Florida, 1980.

Areas of Practice

- Public Finance
- Local Government Law
- Land Use and Real Estate Law



**George H. Nickerson, Jr. | Of Counsel | gnickerson@ngnlaw.com
2502 Rocky Point Drive, Suite 1060 | Tampa, Florida 33607
813-281-2222 Tel. | 813-281-0129 Fax**

- Assists counties, cities, and other local government entities in the development and implementation of capital projects, including ordinances, resolutions, development of special assessments, tax increment options and other special revenue alternatives.
- Represents local governments in contract negotiations for public-private and public-public partnership projects, including economic development, redevelopment, transportation and other infrastructure.
- Serves as bond counsel and disclosure counsel.

Prior Professional Experience

- Alachua County Attorney, 1974-1981 (includes period as Assistant County Attorney)
- Partner, Williams, Castello & Nickerson, Gainesville, Florida, 1981-1982
- Vice president and General Counsel, Arch W. Roberts & Co., St. Petersburg, Florida, 1982-1985
- Interim Osceola County Attorney, 1997 and 2011

Representative Projects

- Negotiated the governance and funding for SunRail, on behalf of Osceola County, and had primary responsibility for preparation of three Interlocal Agreements among the Florida Department of Transportation, Orange County, Osceola County, Seminole County, Volusia County and the City of Orlando for creation of the Central Florida Commuter Rail Commission and the acquisition, construction, funding and operation of SunRail.
- Prepared a Transportation Improvement Agreement between Alachua County and Celebration Pointe Partners, LLC, on behalf of Alachua County, to fund the construction and operation of roads, trails, bicycle paths and dedicated-lane express buses to satisfy requirements of the County's Comprehensive Plan Mobility Element. The Transportation Improvement Agreement provided terms for acquisition, construction, operation and funding of the various improvements, including a ground-breaking multi-modal transportation fee that encompasses funding for transit operations and shared funding from future ad valorem tax increments that is also applied to fund transit operations.
- Negotiated and prepared a series of agreements among Osceola County, Gaylord Hotels, Inc. and Rida Associates Limited Partnership, on behalf of Osceola County, for development of the Gaylord Palms Hotel and Convention Center and a conference center and hotel in the ChampionsGate development. The various agreements provided for acquisition, development, ownership and operation of the facilities and payment of development incentives funded by tourist development taxes generated by the facilities.
- Negotiated and prepared a series of agreements among the City of Panama Beach, the Panama Beach Community Redevelopment Agency, the Pier Park Community Development District and

The St. Joe Company, on behalf of The St. Joe Company, related to development of the Pier Park Project in Panama City Beach. Incentives included a share of the "net revenue" or "profit" realized by the City from the development on an annual basis and tax increment revenue from the Community Redevelopment Agency to fund a portion of the debt service on bonds issued by the Community Development District to fund public facilities within the development. The Community Development District imposed special assessments against property located in the development to provide security for the bonds.

- Negotiated and prepared a Tourism Promotion Agreement with Osceola Convention and Visitors Bureau, Inc. to privatize the functions then being performed by the Osceola County Visitors Bureau as a department of County government. The agreement included a funding structure, scope of services, joint use of intellectual property, transition of existing agreements and the transfer of County furniture, equipment and personnel to the private entity.
- Parkway Development Agreement among Osceola County, the Reedy Creek Improvement District, Disney Development Company and four other private developers, on behalf of Osceola County, for development of a County toll road linking the Florida Turnpike with World Drive in Walt Disney World, under which Reedy Creek and the private developers provided a portion of the funds to construct the project and pay debt service on the County bonds issued to finance the project.
- Negotiated and prepared the Amended and Restated Interlocal Agreement among Hillsborough County, the City of Tampa, Pinellas County, the City of St. Petersburg, Pasco County and the City of New Port Richey, on behalf of Tampa Bay Water, which reorganized Tampa Bay Water and established it as the exclusive area water provider.

Education

- J.D., University of Florida (with honors), 1973
- B.S. in Chemistry, University of Florida, 1971

Areas of Practice

- Local Government Law
- Public Finance
- Special Project Financing



**Kerry A. Parsons | Shareholder | kparsons@ngnlaw.com
1500 Mahan Drive, Suite 200 | Tallahassee, Florida 32308
850-224-4070 Tel. | 850-224-4073 Fax**

Kerry Parsons is a 2008 cum laude graduate of Suffolk University with a bachelor's degree in Government and a 2011 graduate of Florida Coastal School of Law. Ms. Parsons joined the Firm in 2015 where she concentrates her practice in the areas of litigation and appellate law. Prior to joining the Firm, Ms. Parsons served as Citrus County Attorney from 2013 through 2014 and as Citrus County Assistant County Attorney from 2011 through 2013.

Ms. Parsons currently serves as the chief deputy county attorney for Okaloosa County, Florida. She also serves as special counsel on Federal Grant projects for cities and counties throughout the state of Florida.

- Member of the Firm's Litigation and Appellate Law practice area.
- Represents clients before all state courts of the State of Florida, the United States District Court for the Middle, Northern and Southern Districts of Florida, the Eleventh Circuit Court of Appeals and the United States Supreme Court.
- Provides general representation to clients on grants and procurement matters, tax and finance matters and land use issues.
- Agent of Old Republic National Title Insurance Company, qualified to issue title insurance commitments and policies and assist clients with complex real property acquisitions and projects.

Prior Professional Experience

- County Attorney for Citrus County, Florida, 2013-2014.
- Port Authority Counsel for Citrus County, Florida 2013-2014.
- Assistant County Attorney for Citrus County, Florida, 2011-2013.

Professional, Civic & Community Involvement

- The Florida Bar, Member.
- Admitted to practice in all courts of the State of Florida, the United States District Court for the Northern, Middle and Southern Districts of Florida, the United States Court of Appeals for the Eleventh Circuit, and the United States Supreme Court.
- Member of the Environmental and Land Use Law; and City, County and Local Government Law Sections of the Florida Bar.
- Committee member of the Florida Association of County Attorney's Finance & Taxation Committee (2016-present).
- The Florida Bar Eminent Domain Committee, Member 2020-21
- The Florida Bar Continuing Legal Education Committee, Member 2020-21

Education

- J.D., Florida Coastal School of Law, pro bono honors, 2011.
- B.S., Suffolk University, cum laude, 2008.

Areas of Practice

- Litigation and Appellate Law
- Land Use and Real Estate Law
- Local Government Law



**Evan J. Rosenthal | Associate | erosenthal@ngnlaw.com
1500 Mahan Drive, Suite 200 | Tallahassee, Florida 32308
850-224-4070 Tel. | 850-224-4073 Fax**

Mr. Rosenthal is a 2008 graduate of the University of Florida with a degree in History and a 2013 cum laude graduate of the Florida State University College of Law. Mr. Rosenthal received a certificate in environmental and land use law with high honors and was also a member of the Florida State University Journal of Land Use and Environmental Law as well as an editor for the Florida State University Law Review. Mr. Rosenthal clerked for the Florida Department of Business and Professional Regulation and was also a Legislative Intern at the Florida House of Representatives.

As a member of the Firm, Mr. Rosenthal's practice focuses on a wide range of matters connected to local governments, including land use and environmental law, real estate law, public utilities law, appellate law, and finance and tax issues. Mr. Rosenthal currently serves as:

- Assistant Wakulla County Attorney
- Assistant Santa Rosa County Attorney
- General Counsel to the Highway 79 Corridor Authority
- Deputy General Counsel to the Gulf Consortium
- Special Counsel to numerous other counties, cities, and special districts

Professional, Civic & Community Involvement

- The Florida Bar, Member.
- Florida House of Representatives Legislative Intern, Class of 2012.
- Committee member of the Florida Association of County Attorney's Finance & Taxation Committee.
- Member of the Environmental and Land Use Law; and City, County and Local Government Law Sections of the Florida Bar.

Education

- J.D., Florida State University, College of Law, cum laude, 2013.
 - Certificate in Environmental and Land Use Law, magna cum laude.
 - Florida State University Law Review Vol. 40, Article Editor.
 - Journal of Land Use and Environmental Law, Member.
 - Book Awards in Administrative Law, Environmental Law, and Emerging Issues in Energy Law.
- B.A. University of Florida, 2008.

Publications

- Letting the Sunshine In: Protecting Residential Access to Solar Energy in Common Interest Developments, 40 Fl. St. L. Rev. 995 (2013).
- The Trend is Your Friend: Embracing and Incentivizing the Private Sector's Shift Toward Climate Consciousness, 12 Fla. St. U. B. Rev. 175 (2013).
- Rethinking Minimum Parking Requirements, 5 ABA-SEER Smart Growth & Green Building Committee Newsletter 6, June 2012.

Areas of Practice

- Local Government Law
- Land Use and Real Estate Law
- Litigation and Appellate Law
- Public Utilities Law
- Public Finance



**Carly J. Schrader | Shareholder | cschrader@ngnlaw.com
1500 Mahan Drive, Suite 200 | Tallahassee, Florida 32308
850-224-4070 Tel. | 850-224-4073 Fax**

Ms. Schrader is a 2001 summa cum laude graduate of the University of West Florida and a 2005 summa cum laude graduate of the Florida State University College of Law. Ms. Schrader was a member of the Florida State University Law Review and is a member of the Order of the Coif. Ms. Schrader joined the Firm in 2007 where she concentrates her practice in the areas of litigation and appellate law. She is currently a member of the Tallahassee Bar Association and Tallahassee Women Lawyers, and is an alumni of the First District Appellate American Inns of Court. Prior to joining the Firm, Ms. Schrader was a law clerk for Judge Ricky Polston of the Florida First District Court of Appeal.

- Member of the firm's Litigation and Appellate Law Practice Area.
- Represents clients before all state courts of the State of Florida, the United States District Court for the Northern, Middle and Southern Districts, and the Eleventh Circuit Court of Appeals.
- Provides general representation to clients on employment issues, tax and finance matters and land use issues.

Prior Professional Experience

- Law Clerk for Judge Ricky Polston, Florida First District Court of Appeal, 2005-2007.

Professional, Civic & Community Involvement

- Member of the Appellate Practice, and City, County and Local Government Law Sections of the Florida Bar.
- Member of the Tallahassee Bar Association and Tallahassee Women Lawyers.
- Admitted to practice in all courts of the State of Florida, the United States District Courts for the Northern, Middle and Southern Districts, and the Eleventh Circuit Court of Appeals.

Education

- J.D., Florida State University, summa cum laude, 2005.
 - Florida State University Law Review, Associate Editor.
 - Member of the Order of the Coif.
- B.A. University of West Florida, summa cum laude, 2001.

Areas of Practice

- Litigation and Appellate Law
- Land Use and Real Estate Law
- Employment Law
- Public Finance



**Valerie Vicente | Associate | vvicente@ngnlaw.com
8201 Peters Road, Suite 1000 | Plantation, Florida 33324
954-315-0269 Tel.**

Ms. Vicente is a cum laude graduate of the University of Miami College of Law, and a summa cum laude graduate of Florida International University. Ms. Vicente joined the Firm in 2019 where she concentrates her practice in the areas of litigation and appellate law and local governmental law. Ms. Vicente provides representation to clients on litigation, procurement issues, contract and construction disputes, and land use issues. Prior to joining the Firm, Ms. Vicente served as a Senior Assistant City Attorney for the City of North Miami Beach. Ms. Vicente also has extensive litigation and jury trial

experience having practiced at the firm of Clark Robb, PA, as a litigation associate, and having served as an Assistant Public Defender in Miami-Dade County. Valerie currently serves as the chief deputy city attorney in Sunny Isles Beach, Florida and chief deputy village attorney for Biscayne Park, Florida. She serves as a special master for Coral Springs, Florida.

Prior Professional Experience

- Senior Assistant City Attorney for the City of North Miami Beach, Florida, 2017-2019.
- Litigation Associate, Clark Robb, PA, Miami, Florida, 2012-2017.
- Assistant Public Defender, Law Offices of Miami Dade Public Defender, Miami, Florida, 2009-2012.

Professional, Civic & Community Involvement

- The Florida Bar, Member.
- Cuban American Bar Association, Member.
- Admitted to practice in all courts of the State of Florida, and the United States District Court for the Southern District of Florida.

Education

- J.D., University of Miami, College of Law, cum laude, 2009.
- B.A., Florida International University, summa cum laude, 2006.

Areas of Practice

- Local Government Law
- Litigation and Appellate Law



TAMPA 2502 Rocky Point Drive, Suite 1062 • Tampa, Florida 33607 • (813) 281-2222 Tel.
TALLAHASSEE 1500 Mahan Drive, Suite 200 • Tallahassee, Florida 32308 • (850) 224-4070 Tel.
PLANTATION 8201 Peters Road, Suite 1000 • Plantation, Florida 33324 • (954) 315-0268 Tel.
